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### **CHAPTER 3**

## **JOINT DEPOT MAINTENANCE (JDM) PROGRAM ORGANIZATION**

### **3-1. Overview.**

a. The Joint Logistics Commanders, composed of the Commanding General, US Army Materiel Command; the Deputy Chief of Naval Operations (Logistics); the Commander, Air Force Materiel Command; the Commander, Marine Corps Materiel Command; and the Director, Defense Logistics Agency, have chartered the Joint Group on Depot Maintenance (JG-DM) to direct and control the activities of the JDM Program.

b. The JG-DM primary Service members are: the Deputy Chief of Staff for Logistics and Operations, US Army Materiel Command (USAMC/AMCLG); the Director, Industrial Capabilities, Maintenance Policy, and Acquisition Logistics, Office of the Chief of Naval Operations (Logistics/N43); the Director of Logistics, Headquarters Air Force Materiel Command (HQ AFMC/LG); and the Commander, Marine Corps Logistics Bases (COMMARCORLOG-BASES/Code 1). Within the Navy, the Deputy Commander for Logistics, Maintenance and Industrial Operations, Naval Sea Systems Command (COMNAVSEASYS/SEA-04) and the Assistant Commander for Aviation Depots, Naval Air Systems Command (COMNAVAIR-SYS/COMNAVAIR-6.0) are also represented on the JG-DM. The Defense Logistics Agency (DLA) will be invited to participate, as required.

c. A Maintenance Interservice Support Management Office (MISMO), responsible for implementing and managing the JDM Program, is maintained within each Military Service. The DLA also maintains a cognizant office for the JDM Program. The Army MISMO is located at the Headquarters US Army Materiel Command (USAMC/AMCLG-LM); the Navy MISMO is located at the Headquarters Naval Air Systems Command (COMNAVAIRSYS/COMNAVAIR-6.1.3.3); the Air Force MISMO is located at the Headquarters Air Force Materiel Command (HQ AFMC/LGP); and the Marine Corps MISMO is located at the Marine Corps Logistics Bases (MARCORLOGBASES/Code G320). The DLA cognizant office is located at the Defense Logistics Support Command (DLSC/LDD).

d. A Maintenance Interservice Support Office (MISO), responsible for coordinating all activities under the purview of the JDM Program, is maintained at each command, separate reporting activity, and center with depot repairable asset management functions within the Military Services and the DLA.

e. The Joint Depot Maintenance Activities Group (JDMAG) was chartered by the JG-DM to provide technical support to the JDM Program in functional areas including joint business planning, policy assessment, technology information exchange, depot source of repair (DSOR) assignment studies, DSOR implementation tracking, and other depot maintenance related initiatives.

f. The Joint Advisory Board (JAB) was established by the JG-DM as its secretariat to provide advice and assistance to JG-DM activities. JAB members are drawn from each Service's MISMO.

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g. The JG-DM provides direction to the JDMAG, the JAB, and its other established groups to ensure consistent emphasis and interpretation of joint and interservice depot maintenance policy.

h. The Service MISMOs and the cognizant DLA office maintain a line of communications for technical and management information exchange and provide joint and interservice depot maintenance policy guidance to implementing commands and centers via the appropriate MISOs.

i. Figure 3-1 illustrates the JDM Program management structure. Figure 3-2 illustrates the JDM Program support structure.

### **3-2. Joint Group on Depot Maintenance (JG-DM).**

a. Charter. The JLC charter provides the JG-DM authority to establish, direct and control the JDM Program and DMI activities. The JG-DM charter has precedence over this publication in all matters regarding joint and interservice policy and procedures.

b. Members and Chairmanship. The JG-DM is comprised of general/flag-level officer representatives from each Military Service who are responsible for the depot maintenance function, including the Marine Corps. Membership is detailed in paragraph 3-1b. The chairmanship rotates as determined by the members. Traditionally, the chairmanship has rotated annually in the following order: Army, Air Force, Navy.

c. Responsibilities.

(1) Direct the JDM Program and ensure that actions taken are in consonance with DoD and Service policy and regulations, and statutory requirements.

(2) Ensure consistent application of joint and interservice depot maintenance policies.

(3) Ensure timely review of program progress and problem areas.

(4) Provide a focal point for joint response to inquiries concerning joint and interservice depot maintenance issues.

(5) Ensure availability of accurate and complete depot planning data necessary to support joint business plan development.

(6) Direct and guide development and maintenance of the Defense Depot Maintenance Council (DDMC) Business Plan (DBP).

(7) Ensure that items are considered for interservicing prior to depot maintenance investment commitments.

(8) Ensure that acquisition programs provide the technical data necessary to support interservicing studies.

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(9) Review and approve studies, projects, and recommendations developed under the auspices of the JDM Program.

(10) Issue decisions to assign depot sources of repair or to realign depot workloads and ensure their implementation.

(11) Assure review of acquisitions of new and emerging technologies, equipment, or processes that will impact depot maintenance capabilities, and foster exchange of technology information within the depot maintenance community.

(12) Ensure periodic review of depot maintenance MILCON projects to preclude unwarranted duplication of depot maintenance facilities.

d. Requirements.

(1) Meeting frequency will be as agreed by the members to ensure overall progress consistent with objectives and commitments.

(2) Provide periodic briefings on overall JDM progress and elevate unresolved issues to the JLC.

(3) Provide required progress reports to the JLC.

(4) Provide necessary staffing, administration, and budgetary support for the JDMAG.

**3-3. Maintenance Interservice Support Management Office (MISMO).**

a. Relationships.

(1) The MISMO is the focal point for implementing joint and interservice depot maintenance policies within its Service. The MISMOs have collective responsibility to manage the JDM Program, implement joint policy, achieve joint objectives, and resolve program problems. The appropriate DLA office representative also participates with the MISMOs in resolving matters of mutual interest.

(2) Lead Service responsibilities for joint or collective MISMO actions will be consistent with the JG-DM chairmanship.

(3) The MISMO/DLA representative is the Service/Agency focal point for advice, assistance, and arbitration in resolving conflicts and disputes between Services or between a Service and DLA involving depot maintenance issues. The MISMOs will, if necessary, elevate conflicts and disputes to the JG-DM for resolution.

b. Responsibilities.

- (1) Implement joint and interservice depot maintenance policy and procedures within own Service and DLA.
- (2) Serve as Service and DLA coordinator for interservice/interagency actions.
- (3) Ensure timely introduction of acquisition and depot maintenance programs for joint review.
- (4) Jointly task and provide guidance to the established Depot Maintenance Interservice Working Groups (DMIWG).
- (5) Review DSOR assignment recommendations and provide Service position. The DLA will participate in DSOR assignment selections only for the items it manages.
- (6) Announce DSOR decisions to involved commands and centers, assure implementation of decisions, and ensure implementing commands and centers report progress for interservice implementation tracking.
- (7) Provide a JAB member.
- (8) Provide joint and interservice policy and program guidance to their JAB member and MISOs.

**3-4. Joint Advisory Board (JAB).**

a. Members and Chairmanship. Members are provided from each Military Service MISMO. The DLA is an invited participant on the JAB. Chairmanship will be consistent with the JG-DM chairmanship.

b. Responsibilities.

- (1) Provide recommendations to the Director JDMAG on the conduct of current missions and taskings.
- (2) Ensure open communications between the JDMAG and the Service JG-DM member.
- (3) Assist JDMAG in scheduling JG-DM meetings, developing agenda topics and in coordinating pre- and post-meeting documentation.
- (4) Assist JDMAG in identifying and coordinating/communicating with appropriate Service/agency staff organizations, as required, to accomplish its mission.

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(5) Elevate joint and interservice depot maintenance issues and problems requiring higher level resolution through the MISMOs and DLA representative, if appropriate, to the JG-DM.

c. Requirements.

(1) Meet as required to ensure progress consistent with JG-DM objectives and commitments.

(2) Present status and issue briefings at JG-DM meetings.

(3) Invite the JDMAG Director/Deputy Director/staff to participate at meetings of the JAB.

(4) Coordinate the provision of support by the Services to the JDMAG, including personnel and budgetary resources.

**3-5. Joint Depot Maintenance Activities Group (JDMAG).**

a. Staffing and Service Relationships.

(1) The JDMAG is a joint Service organization with a collective responsibility to each and all of the Military Services. It is composed of full-time, collocated personnel from each Military Service, with ad hoc resources from each Service and DLA, as required, for specialized support.

(2) Each Service provides personnel resources for accomplishment of the assigned missions.

(3) Members of JDMAG, while having a collective, functional responsibility to all the Services, report to and receive specific direction and performance appraisals from the JDMAG Director. The JDMAG Director reports to the JG-DM Chairman and receives direction from the JG-DM.

b. Location, Funding, and Administrative Support.

(1) The JDMAG is a tenant organization at the Wright-Patterson Air Force Base, Ohio. Office space, supplies, telephones, and other necessary administrative support services will be supplied by the host installation on a reimbursable basis through a host-tenant agreement.

(2) The JDMAG Director will develop an organizational budget, including travel and operational funding requirements for support of the JDMAG. After approval by the JG-DM, these requirements will be budgeted for by the Services on a pro rata basis as determined by the JG-DM.

(3) JDMAG personnel costs are borne by each member's parent Service.

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c. Responsibilities. Under the direction of the JG-DM, and the guidance of the JAB, the JDMAG will provide technical support in depot maintenance business planning, technology information exchange, depot MILCON review, depot performance measurement, depot cost comparability and depot source of repair analysis to achieve the objectives of the JDM Program. Specifically, the JDMAG shall:

(1) Support the Service business planners in developing an annual DBP, which specifies the joint strategy for management of the organic depot maintenance industrial base. Design, establish, and maintain data bases necessary to support development of the DBP, as well as data bases necessary for tracking implementation of specific aspects of the DBP.

(2) Solicit and disseminate information on new and emerging technology developments, repair techniques, and procedures with potential depot maintenance applications. Enhance technology information exchange within the depot maintenance community. JDMAG will be assisted by designated representatives of USAMC, NAVAIR, NAVSEA, AFMC, USMC, and DLA.

(3) Ensure joint review of depot maintenance MILCON projects which have been proposed by the Services in order to fully consider interservicing alternatives, as specified in DoD 7000.14-R. JDMAG will be assisted by designated representatives of USAMC, NAVAIR, NAVSEA, AFMC, and USMC.

(4) Develop and maintain the Depot Maintenance Operations Indicators (DMOI). JDMAG will be assisted by designated representatives of USAMC, NAVAIR, NAVSEA, AFMC, and USMC.

(5) Develop and maintain the DDMC Depot Maintenance Cost Comparability Handbook (CCHB). Together with Service representatives, assure that cost data provided by public and/or private activities submitting proposals to perform depot maintenance workloads during competitions are analyzed in a consistent manner. JDMAG will be assisted by designated representatives of USAMC, NAVAIR, NAVSEA, AFMC, and USMC.

(6) Conduct DMI studies and recommend DSORs for new weapon systems/equipment entering the Services' inventories and, as directed, for existing systems/equipment. Design, establish, and maintain a data base to support the DMI study function and record DSOR assignments.

(7) Release joint Service decisions that assign or reassign DSORs and report potential cost avoidance for each DSOR decision.

(8) Design, establish, and maintain a data base to support implementation tracking of interservice DSOR assignments.

(9) Perform other studies and tasks related to joint and interservice depot maintenance activities and issues as assigned by the JG-DM.

(10) Schedule and plan JG-DM meetings and develop agenda for them.

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(11) Prepare and assure publication of JG-DM meeting minutes; maintain other appropriate records of other JG-DM activities.

(12) Track and ensure action and coordination on all taskings resulting from meetings of the JG-DM.

(13) Develop and publish a consolidated calendar of JDM interest events.

d. Reports Required.

(1) Provide support in preparation of the Joint Logistics Commanders' Group Progress Report.

(2) Develop, maintain, and publish special stand-alone reports such as reports of efficiencies and economies, depot exchange initiatives, and others as directed by the JG-DM.

**3-6. Maintenance Interservice Support Office (MISO).** The MISO serves as the focal point for implementation of joint and interservice depot maintenance support requirements within its command/center (Figure 3-2).

a. Staffing. The Military Services and the DLA shall establish MISOs within their respective logistics and acquisition subordinate commands, separate reporting activities, and centers, as appropriate, to implement DMI policies and procedures.

b. Responsibilities.

(1) Assure that all items meeting any of the criteria for DMI review (paragraph 4-2) are submitted to their MISMO/DLA representative.

(2) Coordinate with acquisition/logistics elements and depot maintenance activities, as necessary, to prepare data and JLC forms to support DMI reviews.

(3) Coordinate implementation of DSOR decisions, and prepare and negotiate agreements affecting their command/separate reporting activity/center in accordance with Chapter 5 of this regulation.

(4) When the DMISA is used as the implementing agreement, the MISO shall develop, negotiate, manage, and terminate DMISAs in accordance with Appendix F of this regulation. When the DMISA is used as the implementing agreement resulting from a Service Workload Competition, the role of the MISO will be as defined in applicable competition documents and by the competition management activity in accordance with Appendix G of this regulation.

(5) Maintain liaison with their MISMO and other Service/DLA MISOs to ensure smooth and effective implementation of interservice programs.

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(6) Monitor assigned interservice programs and resolve problems through renegotiations or revision of requirements to support operating forces.

(7) Formally advise their MISMO/DLA representative of problems that cannot be resolved to the satisfaction of the interservice participants. Documentation will reflect circumstances and action taken to resolve problems, current status of the existing or planned DMI agreements, and recommendations for remedial action.

(8) Participate in interservice meetings and work/study groups as requested through appropriate chain of command.

(9) Maintain an active file for each interservice agreement affecting their command/separate reporting activity/center throughout the life of the agreement.

c. Reports Required. Reports may be required in accordance with Chapter 5 and Appendix F of this regulation.



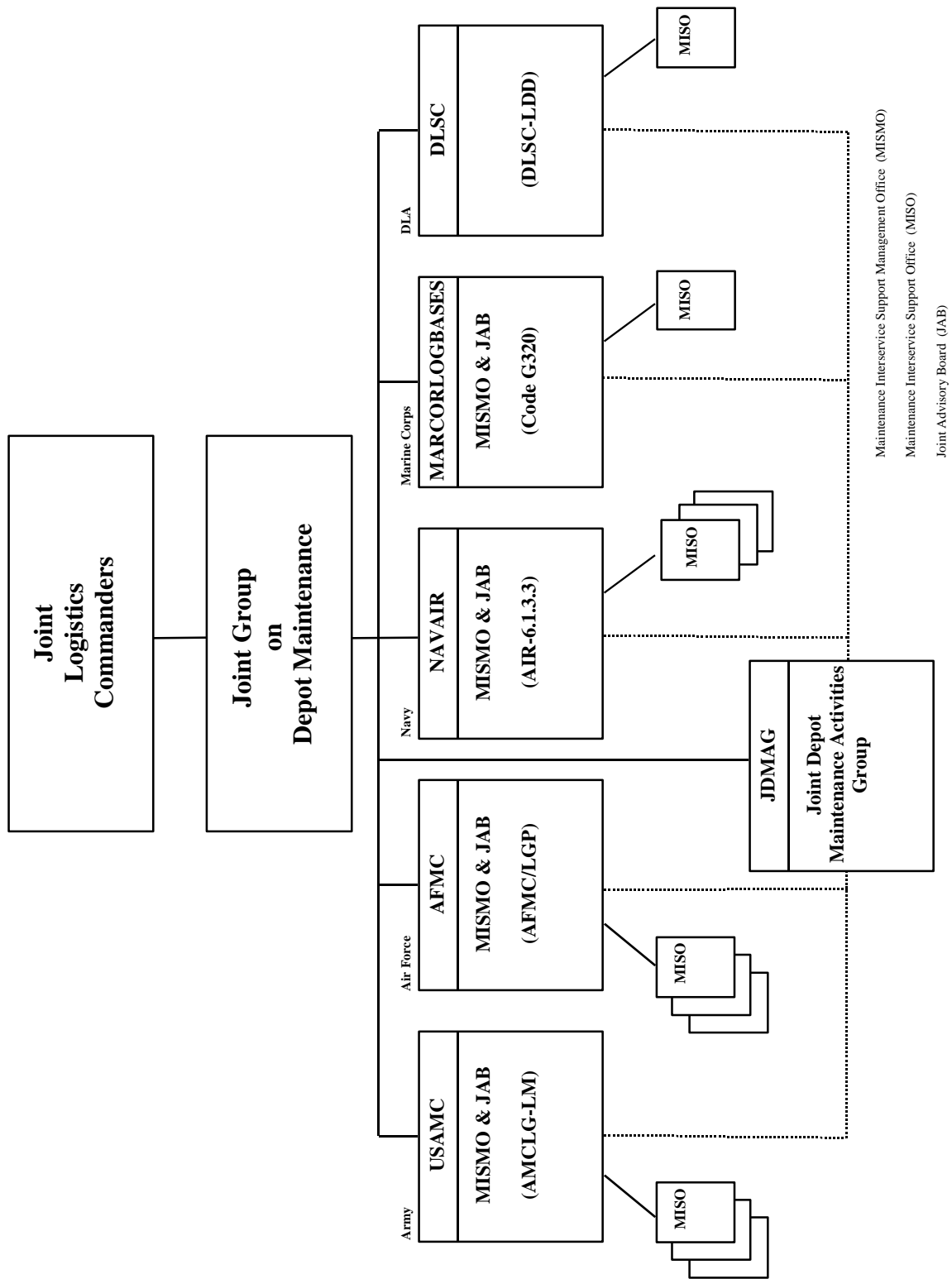


Figure 3-1. Joint Depot Maintenance Program Management Structure

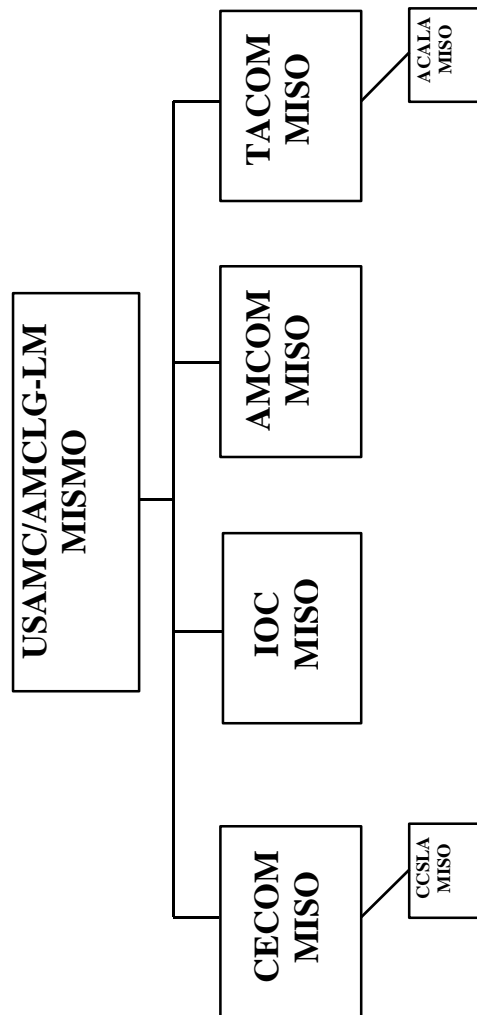


Figure 3-2. Joint Depot Maintenance Program Support Structure (Sheet 1 of 4)

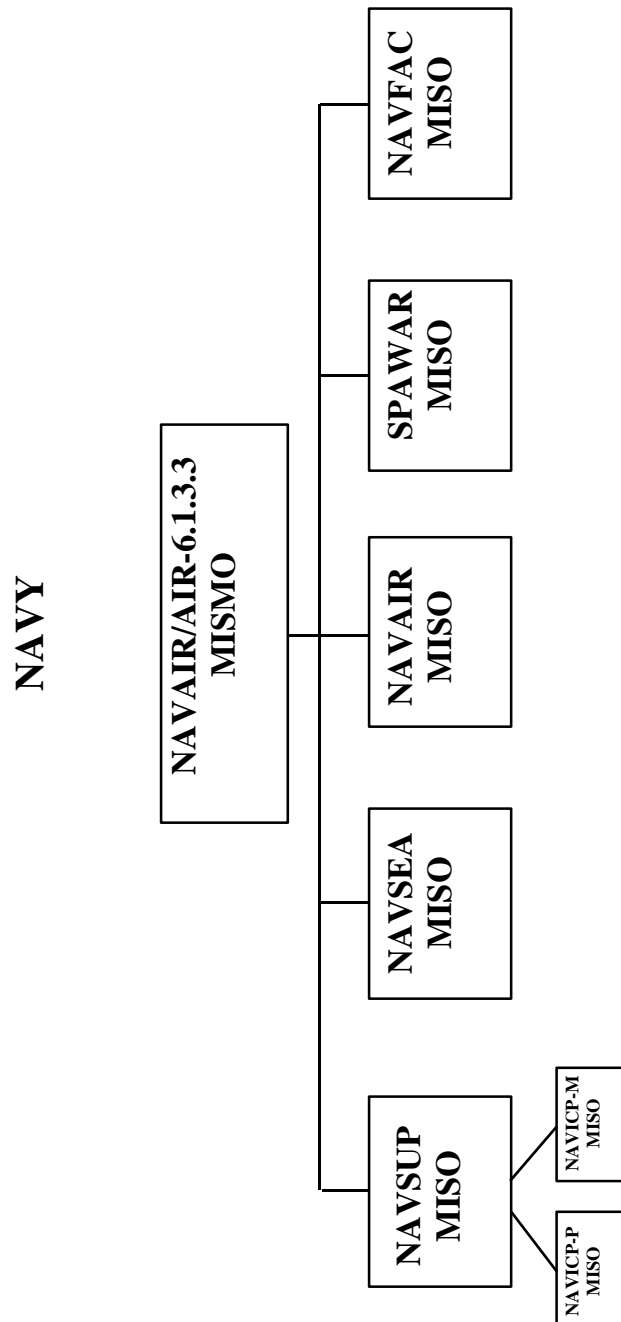


Figure 3-2. Joint Depot Maintenance Program Support Structure (Sheet 2 of 4)

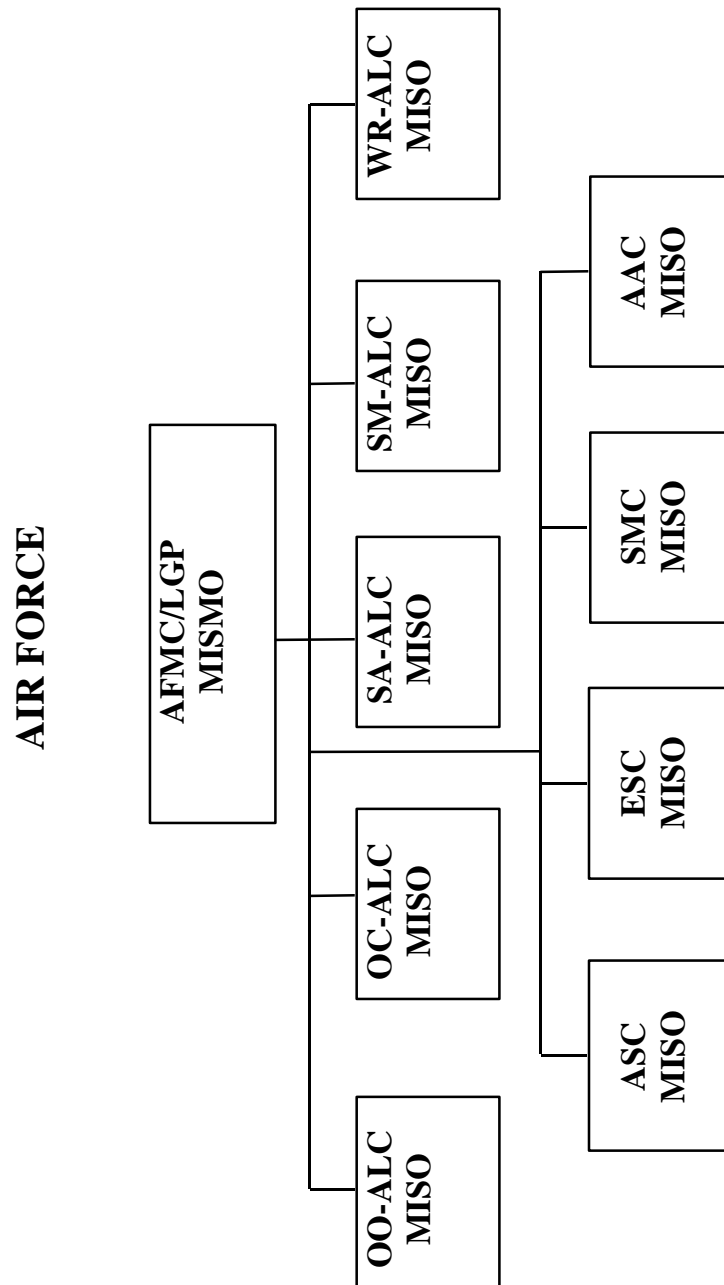


Figure 3-2. Joint Depot Maintenance Program Support Structure (Sheet 3 of 4)

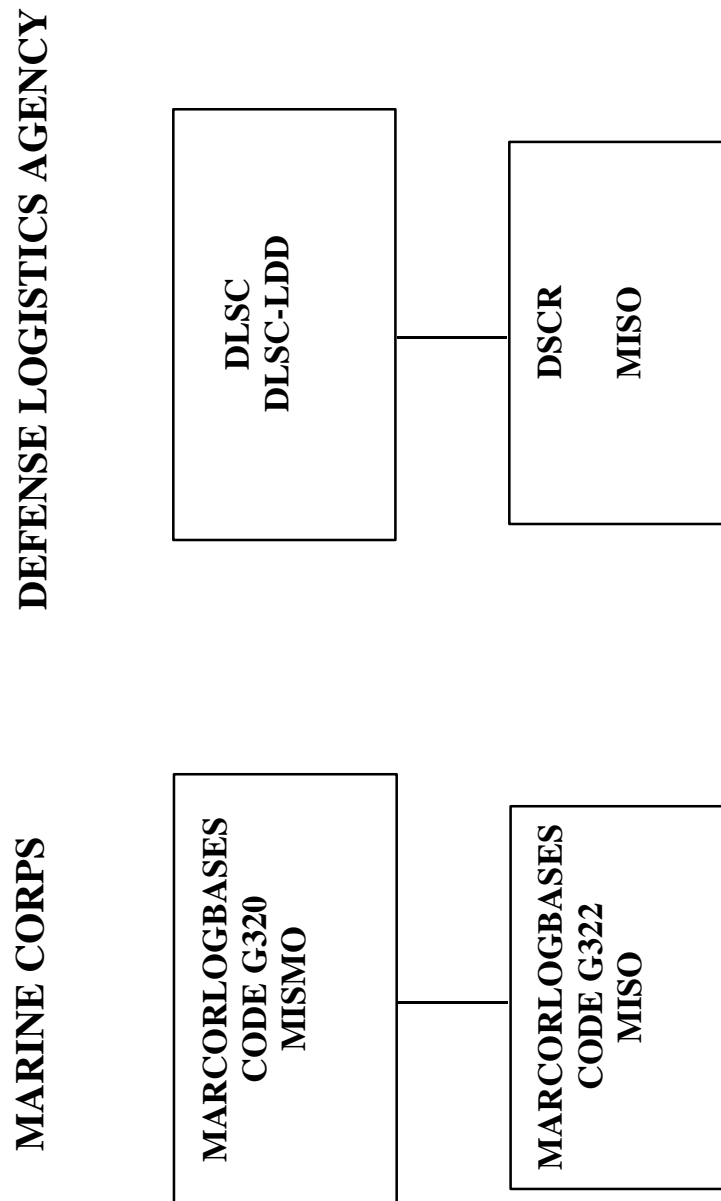


Figure 3-2. Joint Depot Maintenance Program Support Structure (Sheet 4 of 4)